

# FINANCIAL AND MARKET PERFORMANCE OF AGORA GROUP IN 2Q2019

**6 SEPTEMBER 2019** 



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#### **AGORA GROUP**



Higher than market dynamics of the ticket sales in Helios cinemas

Higher than market dynamics of advertising revenue of AMS group and development in the DOOH sector through acquisition of Move TV

Increase in revenues from copy sales in the Press segment, both from digital subscription and print edition of Gazeta Wyborcza

Growing number of digital subscriptions of *Gazeta Wyborcza* - 193 thou.

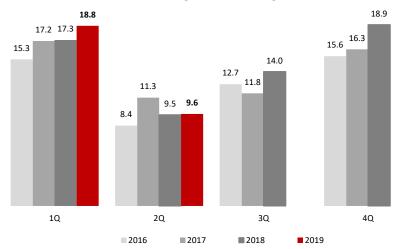




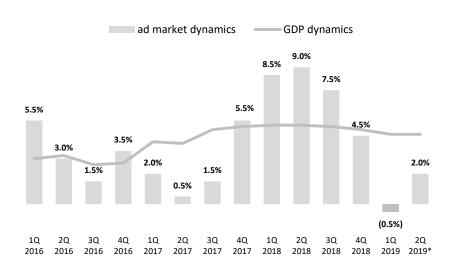
#### MARKET ENVIRONMENT: SLIGHT INCREASE IN AD SPEND



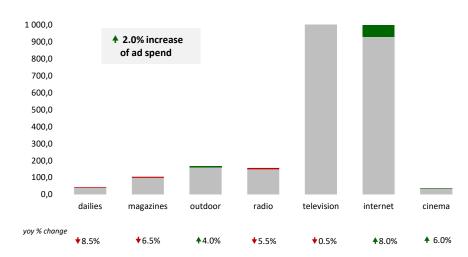
#### POLISH CINEMA ATTENDANCE [MLN VIEWERS]



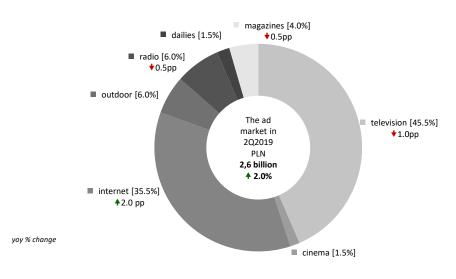
#### DYNAMICS OF THE ADVERTISING MARKET IN POLAND AND GDP



#### **DYNAMICS OF AD SPEND IN 2Q2019 [in PLN MLN]**

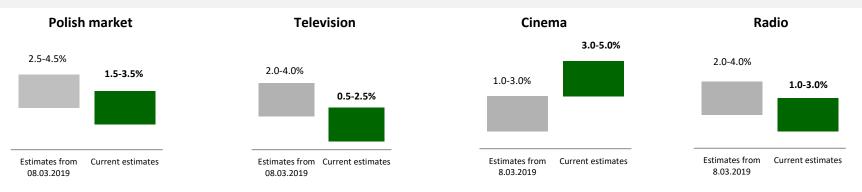


#### STRUCTURE OF THE AD MARKET IN 2Q2019 [% SHARE]

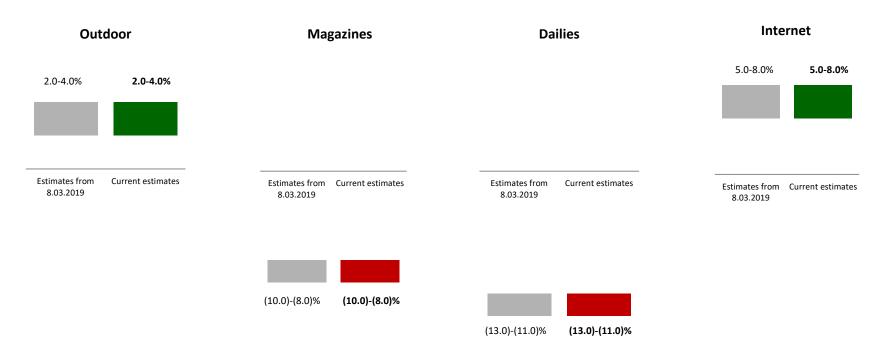


### VERIFICATION OF ESTIMATES OF ADVERTISING EXPENDITURE GROWTH IN 2019

#### AD MARKET SEGMENTS IN WHICH ESTIMATES FOR AD SPEND GROWTH WERE MODIFIED



#### AD MARKET SEGMENTS IN WHICH ESTIMATES OF ADVERTISING EXPENDITURE FOR 2019 REMAINED WITHOUT CHANGE



#### **EVENTS AFFECTING COMPARISON OF THE RESULTS**



1H2018	1H2019

#### Operating result

(+ PLN 13.9 mln) sales of real estates

(- PLN 5.6 mln) provision for restructuring the Print segment

(- PLN 3.6 mln) provision for group lay-offs

(- PLN 16.3 mln) impairment allowance for receivables from RUCH S.A. under a.a.p.

#### Net result

(+ PLN 22.6 mln) sales of Stopklatka S.A. shares

(+ PLN 4.1 mln) Agora's share in the net profit of Eurozet Sp. z o.o. [consolidation by the equity method]

#### FINANCIAL RESULTS OF AGORA GROUP IN 2Q2019



#### **GROWTH OF REVENUE FROM CINEMA BUSIENSS, FILM ACTIVITIES AND COPY SALES**

in PLN mln [excl. IFRS 16]	2Q2019	2Q2018	% y/y change	1H2019	1H2018	% y/y change
Total sales, incl. <sup>1</sup>	269.8	258.3	4.5%	578.2	536.3	7.8%
Advertising sales	147.4	146.8	0.4%	257.7	267.0	(3.5%)
Ticket sales	39.2	35.0	12.0%	116.0	101.2	14.6%
Copysales	35.4	31.6	12.0%	69.9	65.5	6.7%
Concession sales	17.9	13.8	29.7%	48.8	37.8	29.1%
Printing services	11.2	16.5	(32.1%)	25.5	32.1	(20.6%)
Film activities revenue	3.0	1.3	130.8%	30.7	6.3	387.3%
Other	15.7	13.3	18.0%	29.6	26.4	12.1%
Operating cost net, incl.:	(280.9)	(281.1)	(0.1%)	(590.1)	(546.0)	8.1%
External services	(109.5)	(100.9)	8.5%	(240.8)	(209.0)	15.2%
Staff cost	(85.3)	(80.9)	5.4%	(168.4)	(164.6)	2.3%
Raw materials, energy and consumables	(36.8)	(35.8)	2.8%	(78.4)	(73.0)	7.4%
D&A	(22.9)	(20.5)	11.7%	(44.4)	(43.8)	1.4%
Promotion and marketing	(16.1)	(15.6)	3.2%	(30.7)	(29.1)	5.5%
Restructuring cost <sup>2</sup>	-	(2.2)	-	(5.6)	(3.6)	55.6%
Gain on the sales of real estate <sup>3</sup>	-	-	-	-	13.9	-
Impairments <sup>4</sup>	-	(15.7)	-	-	(16.3)	-
Net profit/(loss)	(8.7)	0.2	-	(10.1)	9.9	-
ЕВІТ	(11.1)	(22.8)	51.3%	(11.9)	(9.7)	(22.7%)
EBIT margin	(4.1%)	(8.8%)	4.7pp	(2.1%)	(1.8%)	(0.3pp)
EBITDA <sup>5</sup>	11.9	(2.4)	-	32.5	33.9	(4.1%)
EBITDA margin	4.4%	(0.9%)	5.3pp	5.6%	6.3%	(0.7pp)
Operating cost (clean) <sup>6</sup>	(280.9)	(263.3)	6.7%	(584.5)	(540.2)	8.2%
EBIT (clean) <sup>6</sup>	(11.1)	(5.0)	(122.0%)	(6.3)	(3.9)	(61.5%)
EBITDA (clean) <sup>6</sup>	11.9	15.5	(23.2%)	38.1	39.9	(4.5%)

#### **REVENUE 2Q2019 VS. 2Q2018**

- yoy higher revenues due to an increase in most of the Group's revenue positions
- higher yoy revenue from ticket sales due to higher than market dynamics of the increase in the number of tickets sold in Helios cinemas
- ♠ growth of revenue from copy sales as a result of higher Agora Publishing House revenue and higher revenue from copy sales of *Gazeta Wyborcza*
- higher revenue from concession sales as a result of higher yoy attendance at Helios cinemas and higher yoy prices in cinema bars
- ♠ growth of revenues from film activities due to higher yoy film distribution income
- ♠ growth of other sales resulting mainly from revenue from food business
- lower yoy revenue from printing services due to lower volume of orders, mainly in coldset technology

#### COSTS 2Q2019 VS. 2Q2018

- excluding one off events in 2Q2018 and IFRS 16 impact the Group's net operating cost were higher yoy
- higher yoy external services cost, mainly due to higher yoy costs of leasing advertising space in the Internet segment and higher yoy rental fees in the Movies and Books segment, as well as higher film copy purchase fees in Helios cinemas
- yoy growth of staff cost, mainly due to increase in the Movies and Books segment, despite its reduction in the Press and the Internet segments
- higher yoy raw materials, energy and consumables cost resulting from growth of this cost position in the Movies and Books segment
- slighly higher yoy promotion and marketing cost as an effect of higher yoy promotional expenses in the Radio, the Movies and Books, as well as the Press segments, despite its reduction in the Internet and the Outdoor segments

Source: consolidated financial statements according to IFRS, 2Q2019;

<sup>&</sup>lt;sup>1</sup> particular sales positions, apart from ticket and concession sales in cinemas and printing services, include sales of Publishing House division and film activities (functioning within the Movies and Books segment), described in details in point IV.A in the report;

<sup>&</sup>lt;sup>2</sup> includes costs of restructuring (including group lay-offs) in Print segment and in Agora's support divisions in the first quarter of 2019; in 2018 includes costs related to group lay-offs executed in Print segment in the first quarter of 2018 and costs of restructuring in Magazines division in the second quarter of 2018;

3 the line item includes the gain achieved by Agora S.A. on sale of properties located in Gdansk and Warsaw in the first quarter of 2018;

<sup>&</sup>lt;sup>4</sup> includes impairment allowance for receivables from RUCH S.A. under a.a.p.

<sup>5</sup> the performance measure "EBITDA" is defined as EBIT increased by depreciation and amortization and impairment losses of property, plant and equipment and intangible assets. Detailed information on definitions of financial ratios are presented in the Notes to part IV of the MD&A.

the performance measure EBITDA is defined as EBIT increased by depreciation and amo
 the items do not include gain on sale of properties, impairments and cost of restructuring.

#### MOVIES AND BOOKS: HIGHER THAN MARKET DYNAMICS OF TICKET SALES



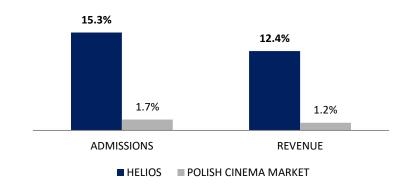
in PLN mln [excl. IFRS 16]	2Q2019	2Q2018	yoy% change	1H2019	1H2018	yoy % change
Total sales, incl:	84.0	67.7	24.1%	242.0	182.8	32.4%
Ticket sales	39.3	35.0	12.3%	116.1	101.3	14.6%
Concession sales	17.9	13.8	29.7%	48.8	37.8	29.1%
Advertising revenue <sup>1</sup>	6.4	5.7	12.3%	13.3	12.0	10.8%
Film activities revenue <sup>1,2</sup>	3.8	1.7	123.5%	32.1	7.1	352.1%
Agora Publishing House revenue	11.7	9.6	21.9%	23.6	20.3	16.3%
Net operating cost <sup>3,4</sup>	(95.3)	(77.5)	23.0%	(230.1)	(176.0)	30.7%
EBIT	(11.3)	(9.8)	(15.3%)	11.9	6.8	75.0%
EBIT margin	(13.5%)	(14.5%)	1.0pp	4.9%	3.7%	1.2pp
EBITDA <sup>5</sup>	(3.5)	(2.6)	(34.6%)	28.0	21.9	27.9%
EBITDA margin	(4.2%)	(3.8%)	(0.4pp)	11.6%	12.0%	(0.4pp)

- ↑ yoy growth of ticket sales, mainly resulting from a significantly higher than market dynamics of admissions growth, due to flexible price policy and rich offer of additional events
- an increase of concession sales as a result of higher yoy cinema admissions and higher average prices in cinema bars
- higher yoy advertising revenue in cinemas as an effect of higher attendance rates
- higher yoy film activities revenue due to higher yoy number of movies in distribution
- higher yoy revenues from Agora Publishing House, mainly as a result of higher yoy income from books sales
- ♦ higher yoy other sales due to income from food activities
- two-digit growth of operating cost, mainly resulting from higher yoy external services costs due to higher yoy rental costs and film copy purchase fees
- growth of raw materials, energy and consumables cost due to higher yoy concession sales, higher number of cinemas and food business development
- higher yoy staff cost as a result of growth of employment due to higher number of Helios cinemas, an increase in the minimum hourly wage from PLN 13.7 to PLN 14.7 and food business development
- growth of marketing cost resulting from higher promotional expenses of distributed movies
- yoy growth of Agora Publishing House cost due to higher number of books sold and cost of additional print
  of popular titles
- ♦ higher yoy D&A cost due to higher number of cinemas and food business development

#### FILM BUSINESS ACTIVITY OF NEXT FILM



# HELIOS TICKET SALES DYNAMICS OUTPERFORMED THE MARKET IN 2Q2019 [Y/Y CHANGE, IN ACCORDANCE TO BOXOFFICE.PL]



Source: consolidated financial statements according to IFRS, 2Q2019,

¹ the amounts do not include revenues and total cost of cross-promotion of Agora's different media (only the direct variable cost of campaigns carried out on advertising panels) if such a promotion was executed without prior reservation;

the amounts comprise mainly the revenues from co-production and distribution of films;

<sup>3</sup> the amounts include rental fees for the office space allocated to Agora Publishing House;

<sup>&</sup>lt;sup>4</sup> mutual revenues within the Helios group have been eliminated from film revenues and costs of external services: between Helios S.A. and NEXT FILM Sp. z o.o.

<sup>5</sup> the amounts include D&A cost in Publishing House division, which in the first half of 2019 amounted to PLN 0.2 million, and PLN 0.1 million in the second quarter of 2019 (in the comparable period of 2018 it amounted to PLN 0.5 million and PLN 0.3 million, respectively).

#### PRESS: HIGHER YOY COPY SALES REVENUE



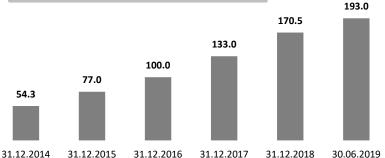
in PLN mln [excl. IFRS 16]	2Q2019	2Q2018	yoy % change	1H2O19	1H2018	yoy % change
Total sales, incl.:	52.2	54.7	(4.6%)	98.6	104.4	(5.6%)
Copy sales	27.0	25.5	5.9%	54.3	52.3	3.8%
incl. Gazeta Wyborcza	23.9	21.8	9.6%	48.3	44.6	8.3%
incl. magazines <sup>6</sup>	3.0	3.7	(18.9%)	5.9	7.5	(21.3%)
Advertising revenue <sup>1,2</sup>	23.7	27.8	(14.7%)	41.8	49.8	(16.1%)
incl. Gazeta Wyborcza 4	19.9	22.0	(9.5%)	34.7	39.2	(11.5%)
incl. magazines <sup>6</sup>	3.7	5.7	(35.1%)	6.9	10.5	(34.3%)
Net operating cost 1,3,4	(50.8)	(71.2)	(28.7%)	(99.3)	(125.5)	(20.9%)
EBIT	1.4	(16.5)	-	(0.7)	(21.1)	96.7%
EBIT margin	2.7%	(30.2%)	32.9pp	(0.7%)	(20.1%)	19.5pp
EBITDA	1.7	(16.1)	-	(0.1)	(20.4)	99.5%
EBITDA margin	3.3%	(29.4%)	32.7pp	(0.1%)	(19.5%)	19.4pp
Operating cost (clean) <sup>5</sup>	(50.8)	(53.4)	(4.9%)	(99.3)	(107.0)	(7.2%)
EBIT (clean) <sup>5</sup>	1.4	1.3	7.7%	(0.7)	(2.6)	73.1%
EBITDA (clean) <sup>5</sup>	1.7	1.7	-	(0.1)	(1.9)	94.7%

- lower yoy revenues, mainly as a result of the decrease in advertising sales of Gazeta Wyborcza and magazines due to smaller number of published titles as well as drop in advertising expenditure in press segment
- higher yoy copy sales revenue resulting from higher yoy revenues from the sales of digital subscriptions and paper edition of the daily
- decrease in operating cost due to one off events that impacted financial results of the segment in 2Q2018
- ▼ lower yoy staff cost due to lower employment
- higher yoy cost of promotion and marketing due to promotional campaign of Gazeta Wyborcza

#### **DEVELOPMENT OF GAZETA WYBORCZA'S DIGITAL OFFER**

# 193 tys. prenumeratorów. Dziękujemy! Co pokolenie, to wyborcza.pl > SPRAWDŹ





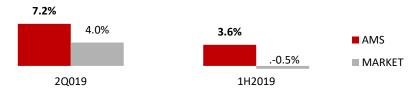
Source: consolidated financial statements according to IFRS, 2Q2019;

- the amounts do not include revenues and total cost of cross-promotion of different media between the Agora Group segments (only direct variable cost of campaigns carried out on advertising panels) if such promotion is executed without prior reservation;
- <sup>2</sup> the data include inflows from the sales of advertising on the websites: Wyborcza.pl, Wyborcza.biz, Wysokie obcasy.pl, as well as on the local webistes;
- <sup>3</sup> the amounts given include, production costs and promotion of gadgets attached to Gazeta Wyborcza and other periodicals;
- 4 the data includes advertising revenues in Gazeta Wyborcza's paper editions, as well as advertisements published on Wyborcza.pl, Wyborcza.biz, Wysokieobcasy.pl and local websites. The comparative data for 2018 have been restated accordingly;
- <sup>5</sup> the amount includes a write-off of receivables from RUCH S.A. and cost of restructuring;
- 6 the amounts indicated include the revenues of magazines and and other periodicals of Gazeta Wyborcza. The comparative data for 2018 have been restated accordingly.

#### **OUTDOOR: HIGHER THAN OOH MARKET GROWTH OF AD REVENUES**



in PLN mln [excl. IFRS 16]	2Q2019	2Q2018	yoy % change	1H2019	1H2018	yoy % change
Total sales, incl.:	50.7	47.3	7.2%	86.6	83.2	4.1%
Adverting revenue <sup>1</sup>	50.3	46.9	7.2%	85.4	82.4	3.6%
Net operating cost	(38.8)	(36.6)	6.0%	(73.6)	(69.1)	6.5%
EBIT	11.9	10.7	11.2%	13.0	14.1	(7.8%)
EBIT margin	23.5%	22.6%	0.9рр	15.0%	16.9%	(1.9pp)
EBITDA	16.7	15.6	7.1%	22.6	23.8	(5.0%)
EBITDA margin	32.9%	33.0%	(0.1pp)	26.1%	28.6%	(2.5pp)



- higher yoy advertising revenue as a result of advertising campaigns executed on Premium Citylight and Digital panels
- yoy growth of operating cost, mainly resulting from higher one-time write-offs of receivables and costs of public transport shelters, handed over to MPK in Poznan in 2Q2019 after the termination of the lease of land for construction
- higher yoy cost of campaign execution as a result of higher number of non-standard projects and higher volume of orders for poster printing
- higher yoy system maintenance cost related to higher cost of repairs and current maintenance of advertising panels, as well as an increase in prices of electricity for lighting
- yoy growth of staff cost due to the changes in salaries in 2H2018, as well as higher expenses on health care and trainings
- ♦ lower yoy cost of promotion and marketing as a result of lower number of non-profit and commercial campaigns, which sponsorship part is settled in the form of barter

#### AMS OUTPERFORMED OOH AD MARKET GROWTH IN 1H2019

#### STRENGHTENING OF THE POSITION IN DOOH THROUGH M&A

**Move TV** is a nationwide video out of home platform operating in major fitness networks and clubs. It presents, on its own and partner screens, personalized content tailored to the needs of the exercising people and advertisers. Partner of such networks as: Zdrofit, Fabryka Formy or My Fitness Place and Calypso [financial results on slide no. 18]

#### **Current range of Move TV:**

- > +30 cities and +200 fitness clubs
- **)** 914 screens
- 2 million contacts with the advertisement with 30 min. average watching time
- > the possibility of implementing the campaign with accuracy to one club



acquisition of 60% shares of Piano Group, provider of Move TV in VOOH (Video out of home) sector



PLN 6.5 mln down payment conducted on 15.07.2019; final share purchase price depends on the EBITDA for 2019 and the agreed multiplier, decreased by the net debt



call option – AMS has the right to purchase all remaining shares of Piano Group after the approval of the financial statements of Piano Group for 2021 or 2022, but no later than by the end of 2023



put option – seller's right to divest 50% of remaining shares of Piano Group after the approval of the financial statements of Piano Group for 2021 or all remaining shares after the approval of the financial statements of Piano Group for 2022

#### INTERNET: GROWTH OF REVENUE FROM PROGRAMMATIC ADVERTISING



in PLN mln [excl. IFRS 16]	2Q2019	2Q2018	yoy % change	1H2019	1H2018	yoy % change
Total sales, incl. <sup>1</sup> :	48.5	46.5	4.3%	86.1	86.7	(0.7%)
Display ad sales	43.5	41.2	5.6%	76.3	75.6	0.9%
Net operating cost <sup>2</sup>	(43.6)	(40.6)	7.4%	(79.8)	(78.2)	2.0%
EBIT	4.9	5.9	(16.9%)	6.3	8.5	(25.9%)
EBIT margin	10.1%	12.7%	(2.6pp)	7.3%	9.8%	(2.5pp)
EBITDA	6.6	7.0	(5.7%)	9.4	10.8	(13.0%)
EBITDA margin	13.6%	15.1%	(1.5pp)	10.9%	12.5%	(1.6pp)

- ◆ yoy growth of revenue, mainly due to higher advertising income of Yieldbird
- higher yoy operating cost, mainly as a result of higher external services cost due to higher cost of fees for advertising space noted by Yieldbird
- yoy growth of D&A cost resulting from investments in modernization of technological infrastructure, allowing for the development of advertising products and improvement of the Gazeta.pl portal's visibility in the search results of the most popular search engines
- lower yoy staff cost as a result of lower yoy employment, mainly in Gazeta.pl group and GoldenLine
- ♦ lower yoy marketing and promotion cost due to reduction of promotional expenses in Gazeta.pl group and GoldenLine

#### YIELDBIRD: GROWTH OF PROGRAMMATIC AD REVENUE SIGNIFICANCE IN SEGMENT'S REVENUE STRUCTURE

#### 2019: LAUNCH OF NEW PRODUCTS AND SAAS TOOLS

#### **ADXO**

- creation and implementation of an automatic price management product for better optimization of publishers' revenues
- works on the basis of Google ADX
- optimization based on AI and Machine Learning algorithms

#### **Insights**

- tool for monitoring of monetization, data aggregation and reporting
- ensures current process preview and its transparency
- compatible with ADXO

#### **PROSPECTS**

# Acquisition of grant from The National Centre for Research and Development

- development and implementation of an innovative system of managing ad space sales for online publishers
- > PLN 3.8 mln grant from NCBiR
- 36 months project implementation period
- > launch in 4Q2019

#### RADIO AND PRINT

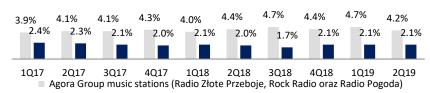


#### RADIO: RESULTS UNDER MARKET PRESSURE

in PLN mln [excl. IFRS 16]	2Q2019	2Q2018	yoy % change	1H2O19	1H2018	yoy % change
Total sales, incl.:	27.9	29.2	(4.5%)	50.0	55.2	(9.4%)
Radio advertising revenue <sup>1,2</sup>	22.7	25.1	(9.6%)	40.4	46.9	(13.9%)
Net operating cost <sup>2</sup>	(24.3)	(23.4)	3.8%	(45.4)	(47.1)	(3.6%)
EBIT	3.6	5.8	(37.9%)	4.6	8.1	(43.2%)
EBIT margin	12.9%	19.9%	(7.0pp)	9.2%	14.7%	(5.5pp)
EBITDA	4.6	6.8	(32.4%)	6.7	10.1	(33.7%)
EBITDA margin	16.5%	23.3%	(6.8pp)	13.4%	18.3%	(4.9pp)

- yoy drop in revenues both from the air time sales in own radio stations and from brokerage services for the third party stations
- ♦ lower yoy external services cost, mainly as a result of lower cost of air time purchase in the third party radio stations, with higher revenue from brokerage services in Helios cinemas
- higher yoy promotion and marketing cost due to higher expenses on Radio Złote Przeboje and Radio Pogoda promotional campaigns
  - higher yoy staff cost resulting from higher yoy salaries

#### % share in radio audience\*



#### PRINT: IN RESTRUCTURING PROCESS

in PLN mln [excl. IFRS 16]	2Q2019	2Q2018	yoy % change	1H2O19	1H2018	yoy % change
Total sales, incl.:	13.1	18.7	(29.9%)	28.9	36.1	(19.9%)
Printing services <sup>3</sup>	11.2	16.5	(32.1%)	25.5	32.1	(20.6%)
Net operating cost	(15.5)	(19.1)	(18.8%)	(39.4)	(38.3)	2.9%
EBIT	(2.4)	(0.4)	(500.0%)	(10.5)	(2.2)	(377.3%)
EBIT margin	(18.3%)	(2.1%)	(16.2pp)	(36.3%)	(6.1%)	(30.2pp)
EBITDA	0.2	1.4	(85.7%)	(6.4)	1.6	-
EBITDA margin	1.5%	7.5%	(6.0pp)	(22.1%)	4.4%	(26.5pp)
Koszty bez odpisów <sup>4</sup>	(15.5)	(19.1)	(18.8%)	(34.5)	(36.9)	(6.5%)
EBIT bez odpisów <sup>4</sup>	(2.4)	(0.4)	(500.0%)	(5.6)	(8.0)	(600.0%)
EBITDA bez odpisów <sup>4</sup>	0.2	1.4	(85.7%)	(1.5)	3.0	-

- ♦ yoy drop of revenues due to lower volume of orders and the restructuring process - phasing out the operation activity of two out of three printing plants
- ♦ lower yoy operating cost, mainly resulting from the reversal of impairments of newsprint and reduction of raw materials, energy and consumables cost due to lower yoy production volume
- higher yoy D&A cost due to acceleration of amortization of coldset machines from closed printing plants in Tychy and Piła
- higher yoy staff cost resulting from higher holiday provision

From July 1, 2019, printing services will be included in the Press segment

Source: consolidated financial statements according to IFRS, 2Q2019;

advertising revenues include revenues from brokerage services of proprietary and third-party air time;

the amounts do not include revenues and total cost of cross-promotion of Agora's different media (only the direct variable cost of campaigns carried out on advertising panels) if such a promotion was executed without prior reservation

revenues from services rendered for external customers;

the ammounts do not include cost of restructuring process.



- INTERESTING REPERTOIRE IN POLISH CINEMAS IN 2H2019
- LOWER DYNAMIC GROWTH OF ADVERTISING EXPANDITURE
- DYNAMIC DEVELOPMENT OF PAID DIGITAL SUBSCRIPTIONS OF WYBORCZA.PL AND PREMIUM TOK FM
- DEVELOPMENT IN DOOH SECTOR
- POTENTIAL ACQUISITION OF THE CONTROL PACKAGE OF ONLINE TECHNOLOGIES HR SP. Z O.O.





## **APPENDIX**

#### **CINEMA: GROWTH PROSPECTS**



#### THE MOST POPULAR MOVIES IN 2H2019 [EXPECTATIONS]

ONCE UPON A TIME ... IN HOLLYWOOD

FROZEN 2

STAR WARS: THE RAISE OF SKYWALKER

PIŁSUDSKI [POL]

THE COLDEST GAME [POL]

FAST AND FURIOUS: HOBBS I SHAW

IT. CHAPTER TWO

THE LION KING

**JOCKER** 

**TOY STORY 4** 

**ANGRY BIRDS 2** 

**RAMBO: LAST BLOOD** 

**TERMINATOR: DARK FATE** 

MALEFICENT: MISTRESS OF EVIL

POLITYKA [POL]

ZENEK [POL]

JUMANJI: THE NEXT LEVEL

**HUSTLERS** 

CITY	WARSZAWA	LEGIONOWO	PABIANICE	ŻORY	OSTRÓW WIELKOPOLSKI	PIŁA
OPENING DATE	OPENED 14.02.2019	2019	2019	2020	2020	2021
SCREENS	8	4	4	4	4	4
SEATS	900	600	600	650	600	700
CINEMA NO.	47	48	49	50	51	52



#### **FOOD BUSINESS: GROWTH PROSPECTS**



#### **FOODIO CONCEPTS [HELIOS GROUP]**

#### VAN DOG



#### PAPA DIEGO (PD) I VAN DOG (VD) - UP TO DATE OPENINGS

LOCATION	OPENING DATE
Katowice (Libero) – PD	11.2018
Gdańsk (Forum) – PD	11. 2019
Poznań (Posnania) – PD	12.2019
Wołomin (CH Wołomin) – PD	02.2019
Katowice (Galeria Katowicka) – PD	02.2019
Opole (CH Karolinka) – PD	02.2019
Pruszków (Nowa Stacja) – PD	03.2019
Gdańsk (Galeria Bałtycka) – PD	04.2019
Warszawa (Koneser) – PD, VD	04.2019
Opole (Solaris) – PD	05.2019
Warszawa (Blue City) – PD, VD	05.2019
Warszawa (Młociny) – PD, VD	05.2019
Warszawa (Sadyba) – PD	06.2019
Radom (Słoneczna) – VD	06.2019
Łódź (Manufaktura) – PD	07.2019

#### STEP INSIDE [HELIOS GROUP]

PASIBUS – UP TO DATE OPENINGS				
LOCATION	OPENING DATE			
Warszawa (Młociny)	05.2019			
Opole (Solaris)	06. 2019			
Olsztyn (Galeria Warmińska)	07.2019			

#### **PROSPECTS**

PLANNED OPENINGS	
LOCATION	OPENING DATE
Gdynia (Centrum Riviera) - PD	4Q2019
Szczecin (Galaxy CHR) - PD	4Q2019
Katowice (Silesia Center) - Pasibus	4Q2019
Bydgoszcz (Stary Rynek) - Pasibus	4Q2019
Częstochowa (Galeria Jurajska) - Pasibus	4Q2019

#### ONLINE TECHNOLOGIES HR SP. Z O.O.



Online Technologies HR specializes in optimizing and modernizing e-recruitment processes:

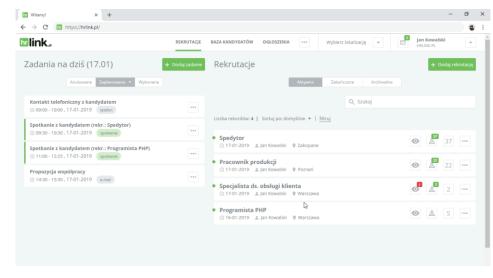
- reduces the time and costs by providing the customers with a modern and secure IT tool in the SaaS model the HRlink.pl platform
- other IT services related to the recruitment process (e.g. profesional career tabs and websites)
- **>** brokerage of recruitment portals services and recruitment media services

The brokerage model of cooperation allows HRlink.pl to offer unique packages of services at competitive prices. In 2018 Online Technologies HR was among the 50 fastest growing technology companies in Central Europe according to Deloitte "Technology Fast 50 CEE". Over 2014-2017 its revenues increased by 466%

[in PLN thou.]	2018	2017
Total sales	5 547	2 782
Operating cost	5 427	2 670
EBIT	120	112
EBITDA	323	309



**HRlink.pl** is a modern application for recruitment management, multiposting of recruitment publication on free and paid recruitment portals, as well as for managing the database of candidates and communication with recruited people.





#### **FINANCIAL RESULTS OF EUROZET GROUP IN 2018**

in PLN million	2018	2017
Revenue	197.5	190.8
Profit on sales	36.0	38.7
EBIT	36.0	35.3
Net profit	26.8	27.7

#### FINANCIAL RESULTS OF EUROZET GROUP IN AGORA'S SHARES - CONSOLIDATION BY THE EQUITY METHOD [SHARE IN NET RESULT]

in PLN million	1Q2019	2Q2019
Net profit	0.7	3.4



#### AGORA'S DIVIDEND POLICY - PLN 0.5 PER SHARE

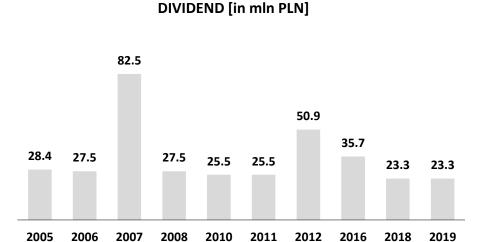
ON JUNE 12, 2019
THE ORDINARY GENERAL MEETING OF SHAREHOLDERS
ADOPTED A RESOLUTION ON THE PAYMENT OF DIVIDEND FOR 2018,
IN ACCORDANCE WITH THE COMPANY'S DIVIDEND POLICY

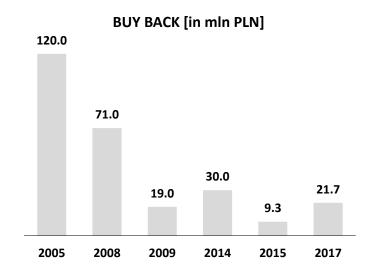
PLN 350.1 MLN TOTAL DIVIDEND PAID +

PLN 271.0 MLN BUY BACK PROGRAMS



PLN 621.1 MLN PAID OUT IN 2005 - 2019







**Including IFRS 16** 

## FINANCIAL RESULTS OF AGORA GROUP

#### **AGORA GROUP**



		excl. IFRS 1	.6		incld. IFRS 1	.6		excl. IFRS	16		incl. IFRS	16
	2Q2019	2Q2018	yoy % chanae	2Q2019	2Q2018	yoy % chanae	1H2019	1H2018	yoy % change	1H2019	1H2018	yoy % change
Total sales, incl. <sup>1</sup>	269.8	258.3	4.5%	269.8	258.3	4.5%	578.2	536.3	7.8%	578.2	536.3	7.8%
Advertising sales	147.4	146.8	0.4%	147.4	146.8	0.4%	257.7	267.0	(3.5%)	257.7	267.0	(3.5%)
Ticket sales	39.2	35.0	12.0%	39.2	35.0	12.0%	116.0	101.2	14.6%	116.0	101.2	14.6%
Copysales	35.4	31.6	12.0%	35.4	31.6	12.0%	69.9	65.5	6.7%	69.9	65.5	6.7%
Concession sales	17.9	13.8	29.7%	17.9	13.8	29.7%	48.8	37.8	29.1%	48.8	37.8	29.1%
Printing services	11.2	16.5	(32.1%)	11.2	16.5	(32.1%)	25.5	32.1	(20.6%)	25.5	32.1	(20.6%)
Film activities revenue	3.0	1.3	130.8%	3.0	1.3	130.8%	30.7	6.3	387.3%	30.7	6.3	387.3%
Other	15.7	13.3	18.0%	15.7	13.3	18.0%	29.6	26.4	12.1%	29.6	26.4	12.1%
Operating cost net, incl.	(280.9)	(281.1)	(0.1%)	(279.0)	(281.1)	(0.7%)	(590.1)	(546.0)	8.1%	(586.9)	(546.0)	7.5%
External services	(109.5)	(100.9)	8.5%	(91.5)	(100.9)	(9.3%)	(240.8)	(209.0)	15.2%	(205.8)	(209.0)	(1.5%)
Staff cost	(85.3)	(80.9)	5.4%	(85.3)	(80.9)	5.4%	(168.4)	(164.6)	2.3%	(168.4)	(164.6)	2.3%
Raw materials, energy and consumables	(36.8)	(35.8)	2.8%	(36.8)	(35.8)	2.8%	(78.4)	(73.0)	7.4%	(78.4)	(73.0)	7.4%
D&A	(22.9)	(20.5)	11.7%	(39.3)	(20.5)	91.7%	(44.4)	(43.8)	1.4%	(76.7)	(43.8)	75.1%
Promotion and marketing	(16.1)	(15.6)	3.2%	(16.1)	(15.6)	3.2%	(30.7)	(29.1)	5.5%	(30.7)	(29.1)	5.5%
Restructuring cost <sup>2</sup>	-	(2.2)	-	-	(2.2)	-	(5.6)	(3.6)	55.6%	(5.6)	(3.6)	55.6%
Gain on sales of real estate <sup>3</sup>	-	-	-	-	-	-	-	13.9	-	-	13.9	-
Impairments <sup>4</sup>	-	(15.7)	-	-	(15.7)	-	-	(16.3)	-	-	(16.3)	-
Profit/(loss) net	(8.7)	0.2	-	(6.6)	0.2	-	(10.1)	9.9	-	(10.0)	9.9	-
EBIT	(11.1)	(22.8)	51.3%	(9.2)	(22.8)	59.6%	(11.9)	(9.7)	(22.7%)	(8.7)	(9.7)	10.3%
EBIT margin	(4.1%)	(8.8%)	4.7pp	(3.4%)	(8.8%)	5.4pp	(2.1%)	(1.8%)	(0.3pp)	(1.5%)	(1.8%)	0.3pp
EBITDA <sup>5</sup>	11.9	(2.4)	-	30.1	(2.4)	-	32.5	33.9	(4.1%)	68.0	33.9	100.6%
EBITDA margin	4.4%	(0.9%)	5.3pp	11.2%	(0.9%)	12.1pp	5.6%	6.3%	(0.7pp)	11.8%	6.3%	5.5pp
Operating cost (clean) <sup>6</sup>	(280.9)	(263.3)	6.7%	(279.0)	(263.3)	6.0%	(584.5)	(540.2)	8.2%	(581.3)	(540.2)	7.6%
EBIT (clean) <sup>6</sup>	(11.1)	(5.0)	(122.0%)	(9.2)	(5.0)	(84.0%)	(6.3)	(3.9)	(61.5%)	(3.1)	(3.9)	20.5%
EBITDA (clean) <sup>6</sup>	11.9	15.5	(23.2%)	30.1	15.5	94.2%	38.1	39.9	(4.5%)	73.6	39.9	84.5%

Source: consolidated financial statements according to IFRS, 2Q2019;

<sup>&</sup>lt;sup>1</sup> particular sales positions, apart from ticket and concession sales in cinemas and printing services, include sales of Publishing House division and film activities (functioning within the Movies and Books segment), described in details in point IV.A in the report;

<sup>&</sup>lt;sup>2</sup> includes costs of restructuring (including group lay-offs) in Print segment and in Agora's support divisions in the first quarter of 2019; in 2018 includes costs related to group lay-offs executed in Print segment in the first quarter of 2018 and costs of restructuring in Magazines division in the second quarter of 2018;

3 the line item includes the gain achieved by Agora S.A. on sale of properties located in Gdansk and Warsaw in the first quarter of 2018;

<sup>&</sup>lt;sup>4</sup> includes impairment allowance for receivables from RUCH S.A. under a.a.p.

<sup>\*</sup> Includes impairment allowance jor receivables from MUCH-S.A. Indice a.a.p.

\* the performance measure "EBITDA" is defined as EBIT increased by depreciation and amortization and impairment losses of property, plant and equipment and intangible assets. Detailed information on definitions of financial ratios are presented in the Notes to part IV of the MD&A.

the performance measure "EBITDA" is defined as EBIT increased by depreciation and amor
 the items do not include gain on sale of properties, impairments and cost of restructuring.

#### **MOVIES AND BOOKS, AND PRESS**



#### **MOVIES AND BOOKS**

		excl. IFRS 16			incl. IFRS 16			excl. IFRS 16			incl. IFRS 16	
	2Q2019	2Q2018	yoy % change	2Q2019	2Q2018	yoy % change	1H2019	1H2018	yoy % change	1H2019	1H2018	yoy % change
Total sales, incl.:	84.0	67.7	24.1%	84.0	67.7	24.1%	242.0	182.8	32.4%	242.0	182.8	32.4%
Ticket sales	39.3	35.0	12.3%	39.3	35.0	12.3%	116.1	101.3	14.6%	116.1	101.3	14.6%
Concession sales	17.9	13.8	29.7%	17.9	13.8	29.7%	48.8	37.8	29.1%	48.8	37.8	29.1%
Advertising revenue <sup>1</sup>	6.4	5.7	12.3%	6.4	5.7	12.3%	13.3	12.0	10.8%	13.3	12.0	10.8%
Film activities revenuej 1,2	3.8	1.7	123.5%	3.8	1.7	123.5%	32.1	7.1	352.1%	32.1	7.1	352.1%
Agora Publishing House revenue	11.7	9.6	21.9%	11.7	9.6	21.9%	23.6	20.3	16.3%	23.6	20.3	16.3%
Operating cost net <sup>4</sup>	(95.3)	(77.5)	23.0%	(93.9)	(77.5)	21.2%	(230.1)	(176.0)	30.7%	(227.6)	(176.0)	29.3%
ЕВІТ	(11.3)	(9.8)	(15.3%)	(9.9)	(9.8)	(1.0%)	11.9	6.8	75.0%	14.4	6.8	111.8%
EBIT margin	(13.5%)	(14.5%)	1.0pp	(11.8%)	(14.5%)	2.7pp	4.9%	3.7%	1.2pp	6.0%	3.7%	2.3pp
EBITDA <sup>3</sup>	(3.5)	(2.6)	(34.6%)	10.8	(2.6)	-	28.0	21.9	27.9%	55.9	21.9	155.3%
EBITDA margin	(4.2%)	(3.8%)	(0.4pp)	12.9%	(3.8%)	16.7pp	11.6%	12.0%	(0.4pp)	23.1%	12.0%	11.1pp

Source: consolidated financial statements according to IFRS, 2Q2019;

#### **PRESS**

		excl. IFRS 16	i		incl. IFRS 16			excl. IFRS 16		ine	d. IFRS MSSF	16
	2Q2019	2Q2018	yoy % change	2Q2019	2Q2018	yoy % change	1H2019	1H2018	yoy % change	1H2019	1H2018	yoy % change
Total sales, incl.:	52.2	54.7	(4.6%)	52.2	54.7	(4.6%)	98.6	104.4	(5.6%)	98.6	104.4	(5.6%)
Copy sales	27.0	25.5	5.9%	27.0	25.5	5.9%	54.3	52.3	3.8%	54.3	52.3	3.8%
incl. Gazeta Wyborcza	23.9	21.8	9.6%	23.9	21.8	9.6%	48.3	44.6	8.3%	48.3	44.6	8.3%
incl. magazinesy <sup>6</sup>	3.0	3.7	(18.9%)	3.0	3.7	(18.9%)	5.9	7.5	(21.3%)	5.9	7.5	(21.3%)
Advertising revenue <sup>1,2</sup>	23.7	27.8	(14.7%)	23.7	27.8	(14.7%)	41.8	49.8	(16.1%)	41.8	49.8	(16.1%)
incl. Gazeta Wyborcza 5	19.9	22.0	(9.5%)	19.9	22.0	(9.5%)	34.7	39.2	(11.5%)	34.7	39.2	(11.5%)
incl. magazines <sup>6</sup>	3.7	5.7	(35.1%)	3.7	5.7	(35.1%)	6.9	10.5	(34.3%)	6.9	10.5	(34.3%)
Operating cost net <sup>3,4</sup>	(50.8)	(71.2)	(28.7%)	(50.8)	(71.2)	(28.7%)	(99.3)	(125.5)	(20.9%)	(99.3)	(125.6)	(20.9%)
EBIT	1.4	(16.5)	-	1.4	(16.5)	-	(0.7)	(21.1)	96.7%	(0.7)	(21.1)	96.7%
EBIT margin	2.7%	(30.2%)	32.9pp	2.7%	(30.2%)	32.9pp	(0.7%)	(20.2%)	19.5pp	(0.7%)	(20.2%)	19.5pp
EBITDA	1.7	(16.1)	-	1.7	(16.1)	-	(0.1)	(20.4)	99.5%	(0.1)	(20.4)	99.5%
EBITDA margin	3.3%	(29.4%)	32.7pp	3.3%	(29.4%)	32.7pp	(0.1%)	(19.5%)	19.4pp	(0.1%)	(19.5%)	19.4pp
Operating cost (clean) <sup>5</sup>	(50.8)	(53.4)	(4.9%)	(50.8)	(53.4)	(4.9%)	(99.3)	(107.0)	(7.2%)	(99.3)	(107.0)	(7.2%)
EBIT (clean) <sup>5</sup>	1.4	1.3	7.7%	1.4	1.3	7.7%	(0.7)	(2.6)	73.1%	(0.7)	(2.6)	73.1%
EBITDA (clean) <sup>5</sup>	1.7	1.7	-	1.7	1.7	-	(0.1)	(1.9)	94.7%	(0.1)	(1.9)	94.7%

Source: consolidated financial statements according to IFRS, 2Q2019;

¹ the amounts do not include revenues and total cost of cross-promotion of Agora's different media (only the direct variable cost of campaigns carried out on advertising panels) if such a promotion was executed without prior reservation;

<sup>&</sup>lt;sup>2</sup> the amounts comprise mainly the revenues from co-production and distribution of films; <sup>3</sup> the amounts include rental fees for the office space allocated to Agora Publishing House;

the amounts include D&A cost in Publishing House division, which in the first half of 2019 amounted to PLN 0.2 million, and PLN 0.1 million in the second quarter of 2019 (in the comparable period of 2018 it amounted to PLN 0.5 million and PLN 0.3 million, respectively).

the amounts do not include revenues and total cost of cross-promotion of different media between the Agora Group segments (only direct variable cost of campaigns carried out on advertising panels) if such promotion is executed without prior reservation;

<sup>&</sup>lt;sup>2</sup> the data include inflows from the sales of advertising on the websites: Wyborcza.pl, Wyborcza.biz, Wysokie obcasy.pl, as well as on the local webistes;

 $<sup>^3</sup>$  the amounts given include, production costs and promotion of gadgets attached to Gazeta Wyborcza and other periodicals;

the data includes advertising revenues in Gazeta Wyborcza's paper editions, as well as advertisements published on Wyborcza.pl, Wyborcza.biz, Wysokieobcasy.pland local websites. The comparative data for 2018 have been restated accordingly;

<sup>&</sup>lt;sup>5</sup> the amount includes a write-off of receivables from RUCH S.A. and cost of restructuring;

<sup>6</sup> the amounts indicated include the revenues of magazines and and other periodicals of Gazeta Wyborcza. The comparative data for 2018 have been restated accordingly.

#### **OUTDOOR AND INTERNET**



#### **OUTDOOR**

		excl. IFRS 16			incl. IFRS16			excl. IFRS 16	i		incl. IFRS 16			
	2Q2019	2Q2018	yoy % change	2Q2019	2Q2018	yoy % change	1H2019	1H2018	yoy % change	1H2019	1H2018	yoy % change		
Total sales, incl.:	50.7	47.3	7.2%	50.7	47.3	7.2%	86.6	83.2	4.1%	86.6	83.2	4.1%		
Advertising revenue <sup>1</sup>	50.3	46.9	7.2%	50.3	46.9	7.2%	85.4	82.4	3.6%	85.4	82.4	3.6%		
Operating cost net	(38.8)	(36.6)	6.0%	(38.7)	(36.6)	5.7%	(73.6)	(69.1)	6.5%	(73.5)	(69.1)	6.4%		
EBIT	11.9	10.7	11.2%	12.0	10.7	12.1%	13.0	14.1	(7.8%)	13.1	14.1	(7.1%)		
EBIT margin	23.5%	22.6%	0.9рр	23.7%	22.6%	1.1pp	15.0%	16.9%	(1.9pp)	15.1%	16.9%	(1.8pp)		
EBITDA	16.7	15.6	7.1%	19.3	15.6	23.7%	22.6	23.8	(5.0%)	27.4	23.8	15.1%		
EBITDA margin	32.9%	33.0%	(0.1pp)	38.1%	33.0%	5.1pp	26.1%	28.6%	(2.5pp)	31.6%	28.6%	3.0pp		

Source: consolidated financial statements according to IFRS, 2Q2019;

#### INTERNET

		excl. IFRS 16	i		incl. IFRS16			excl. IFRS 16	<b>i</b>		incl. IFRS 16			
	2Q2019	2Q2018	yoy % change	2Q2019	2Q2018	yoy % change	1H2019	1H2018	yoy % change	1H2019	1H2018	yoy % change		
Total sales, incl.:	48.5	46.5	4.3%	48.5	46.5	4.3%	86.1	86.7	(0.7%)	86.1	86.7	(0.7%)		
Display ad sales <sup>1</sup>	43.5	41.2	5.6%	43.5	41.2	5.6%	76.3	75.6	0.9%	76.3	75.6	0.9%		
Operating cost net <sup>2</sup>	(43.6)	(40.6)	7.4%	(43.6)	(40.6)	7.4%	(79.8)	(78.2)	2.0%	(79.8)	(78.2)	2.0%		
EBIT	4.9	5.9	(16.9%)	4.9	5.9	(16.9%)	6.3	8.5	(25.9%)	6.3	8.5	(25.9%)		
EBIT margin	10.1%	12.7%	(2.6pp)	10.1%	12.7%	(2.6pp)	7.3%	9.8%	(2.5pp)	7.3%	9.8%	(2.5pp)		
EBITDA	6.6	7.0	(5.7%)	6.6	7.0	(5.7%)	9.4	10.8	(13.0%)	9.4	10.8	(13.0%)		
EBITDA margin	13.6%	15.1%	(1.5pp)	13.6%	15.1%	(1.5pp)	10.9%	12.5%	(1.6pp)	10.9%	12.5%	(1.6pp)		

<sup>1</sup> the amounts do not include revenues, direct and variable cost of cross-promotion of Agora's other media on AMS panels if such promotion was executed without prior reservation;

<sup>&</sup>lt;sup>2</sup> the amounts include reversals of impairment losses on non-current assets included in the calculation of the EBIDTA index;.

Source: consolidated financial statements according to IFRS, 2Q2019;

¹ the amounts do not include total revenues and cost of cross-promotion of Agora's different media (only direct variable cost of campaigns carried out on advertising panels) if such promotion is executed without prior reservation, as well as exclude the inter-company sales between Agora's Internet Department, Domiporta Sp. z o.o., Yieldbird Sp. z o.o., Golden Line Sp. z o.o. and Optimizers Sp. z o.o.;

<sup>&</sup>lt;sup>2</sup> the data include the allocated costs of office space occupied by the Agora's Internet Department.

#### **RADIO AND PRINT**



#### **RADIO**

		excl. IFRS 16			incl. IFRS 16			excl. IFRS 16			incl. IFRS 16			
	2Q2019	2Q2018	yoy % change	2Q2019	2Q2018	yoy % change	1H2O19	1H2O18	yoy % change	1H2019	1H2O18	yoy % change		
Total sales, incl.::	27.9	29.2	(4.5%)	27.9	29.2	(4.5%)	50.0	55.2	(9.4%)	50.0	55.2	(9.4%)		
Radio advertising revenue1,2	22.7	25.1	(9.6%)	22.7	25.1	(9.6%)	40.4	46.9	(13.9%)	40.4	46.9	(13.9%)		
Net operating cost2	(24.3)	(23.4)	3.8%	(24.3)	(23.4)	3.8%	(45.4)	(47.1)	(3.6%)	(45.3)	(47.1)	(3.8%)		
EBIT	3.6	5.8	(37.9%)	3.6	5.8	(37.9%)	4.6	8.1	(43.2%)	4.7	8.1	(42.0%)		
EBIT margin	12.9%	19.9%	(7.0pp)	12.9%	19.9%	(7.0pp)	9.2%	14.7%	(5.5pp)	9.4%	14.7%	(5.3pp)		
EBITDA	4.6	6.8	(32.4%)	5.4	6.8	(20.6%)	6.7	10.1	(33.7%)	8.2	10.1	(18.8%)		
EBITDA margin	16.5%	23.3%	(6.8pp)	19.4%	23.3%	(3.9pp)	13.4%	18.3%	(4.9pp)	16.4%	18.3%	(1.9pp)		

Source: consolidated financial statements according to IFRS, 2Q2019;

<sup>1</sup> advertising revenues include revenues from brokerage services of proprietary and third-party air time;

<sup>2</sup> the amounts do not include revenues and total cost of cross-promotion of Agora's different media (only the direct variable cost of campaigns carried out on advertising panels) if such a promotion was executed without prior reservation;

#### **PRINT**

		excl. MSSF	16		incl. MSSF	16		excl. MSSF	16		incl. MSSF	16
	2Q2019	2Q2018	yoy % change	2Q2019	2Q2018	yoy % change	1H2019	1H2018	yoy % change	1H2019	1H2018	yoy % change
Total sales, incl.:	13.1	18.7	(29.9%)	13.1	18.7	(29.9%)	28.9	36.1	(19.9%)	28.9	36.1	(19.9%)
Printing services <sup>1</sup>	11.2	16.5	(32.1%)	11.2	16.5	(32.1%)	25.5	32.1	(20.6%)	25.5	32.1	(20.6%)
Operating cost net	(15.5)	(19.1)	(18.8%)	(15.5)	(19.1)	(18.8%)	(39.4)	(38.3)	2.9%	(39.4)	(38.3)	2.9%
EBIT	(2.4)	(0.4)	(500.0%)	(2.4)	(0.4)	(500.0%)	(10.5)	(2.2)	(377.3%)	(10.5)	(2.2)	(377.3%)
EBIT margin	(18.3%)	(2.1%)	(16.2pp)	(18.3%)	(2.1%)	(16.2pp)	(36.3%)	(6.1%)	(30.2pp)	(36.3%)	(6.1%)	(30.2pp)
EBITDA	0.2	1.4	(85.7%)	0.2	1.4	(85.7%)	(6.4)	1.6	-	(6.4)	1.6	-
EBITDA margin	1.5%	7.5%	(6.0pp)	1.5%	7.5%	(6.0pp)	(22.1%)	4.4%	(26.5pp)	(22.1%)	4.4%	(26.5pp)
Operating cost (clean) <sup>2</sup>	(15.5)	(19.1)	(18.8%)	(15.5)	(19.1)	(18.8%)	(34.5)	(36.9)	(6.5%)	(34.5)	(36.9)	(6.5%)
EBIT (clean) <sup>2</sup>	(2.4)	(0.4)	(500.0%)	(2.4)	(0.4)	(500.0%)	(5.6)	(8.0)	(600.0%)	(5.6)	(8.0)	(600.0%)
EBITDA (clean) <sup>2</sup>	0.2	1.4	(85.7%)	0.2	1.4	(85.7%)	(1.5)	3.0	-	(1.5)	3.0	-

Source: consolidated financial statements according to IFRS, 2Q2019;

<sup>&</sup>lt;sup>1</sup> revenues from services rendered for external customers;

<sup>&</sup>lt;sup>2</sup> the ammounts do not include cost of restructuring process.



# AGORASA

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